



AGENDA
Foothills Regional Services Commission
Landfill Operations
Monday November 28, 2022 at 9:30 a.m.
Zoom Virtual Meeting

*enclosure

1. CALL TO ORDER
2. ADDITIONS TO AGENDA
3. ADOPTION OF AGENDA
4. *ACCEPTANCE OF THE FRSC MINUTES FROM PREVIOUS MEETING
Recommendation: The minutes of the regular meeting held on Monday October 24, 2022 be accepted as presented.
5. *ACCOUNTS PAYABLE
Recommendation: The Accounts Payable dated November 28, 2022 in the amount of \$339,726.44 be accepted for payment.
6. *TONNAGE REPORTS
Recommendation: The Tonnage Reports for the month of October 2022 be accepted as presented.
7. BUSINESS
 - A. Operations Update – Joe Angevine.
 - B. New sander purchase – Joe Angevine.
 - C. Metal recycling proposals – Joe Angevine.
 - D. *Preliminary Statement of Operating Revenues and Expenses dated October 31, 2022 – Reginald Hammond.
 - E. 2023 Budget – Christine Hummel.
 - *FRSC 2023 Budget version 1 (Pg. 12)
 - *FRSC 2023 Budget Notes Draft 1 (Pg. 13)
 - *FRSC 2023 Capital Budget version 1 (Pg. 14)
 - *FRSC 2023 Reserves version 1 (Pg. 15)
 - F.
 - G.
 - H. Round Table Discussion.
8. NEXT MEETING
Next scheduled meeting held on December ____, 2022.
9. ADJOURNMENT



MINUTES
Foothills Regional Services Commission
Landfill Operations
Monday October 24, 2022 at 9:30 a.m.
Zoom Virtual Meeting

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- Officers: Harry Riva Cambrin, CAO
Christine Hummel, Director of Corporate Services
- Directors: Delilah Miller, Chair, Foothills County Director
Michael Nychyk, High River Director
Rachel Swendseid, Okotoks Director
Cindy Holladay, Vice-Chair, Turner Valley Director
Dave Mitchell, Nanton Director
- Staff: Reginald Hammond, Corporate Services Manager
Joe Angevine, Landfill Manager
Courtney Russell, Landfill Coordinator
Krista Conrad, Legislative Services Assistant
- Absent: Daryl Lalonde, Black Diamond Director
- Meeting Call to Order: Chair Delilah Miller called the meeting to order at 9:32 a.m.
- Additions: There were no additions to the agenda.
- Agenda Adoption: **RESOLUTION 114/2022**
Moved by Director Rachel Swendseid that the agenda be accepted as presented.

CARRIED
- Minutes: **RESOLUTION 115/2022**
Moved by Director Michael Nychyk that the minutes of the meeting held on Monday September 26, 2022 be accepted as presented.

CARRIED
- Accounts Payable: **RESOLUTION 116/2022**
Moved by Director Cindy Holladay that the accounts payable dated October 24, 2022 in the amount of \$269,456.42 be accepted for payment.

CARRIED
- Tonnage Reports: **RESOLUTION 117/2022**
Moved by Director Dave Mitchell that the tonnage report for the month of September 2022 be accepted as presented.

CARRIED
- Operations Update: Joe Angevine
1. Installed a radio repeater for better communication on site.
 2. Finished up construction wood grind, coming back to complete the green chip. Construction chip will be used for the bio cover project.
 3. Moved stockpiles of sandstone in preparation of cell 7 construction in 2023.
 4. Transmission repair to old water truck on site.
 5. Still waiting on Alberta Environment & Parks approval on bio cover and cell 7.
 6. Highwood Organics is now called Catapult Environmental Inc., likely starting construction next year. Using clay from stockpile to build liner on



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site.

7. Working with U of C 4th year students on how to manage leachate on site.
8. Scrap metal RFP currently posted.

Statement of
Operating Revenues
& Expenses:

Reginald Hammond discussed.

RESOLUTION 118/2022

Moved by Director Rachel Swendseid to accept the Preliminary Statement of Operating Revenues and Expenses dated September 30, 2022 as presented.

CARRIED

There was Round Table discussion.

Next Meeting:

Next meeting on Monday November 28, 2022 at 9:30 a.m., by Zoom virtual meeting.

Adjournment:

Chair Delilah Miller adjourned the meeting at 9:48 a.m.

Chairman

CAO

FOOTHILLS REGIONAL SERVICES COMMISSION
Accounts for Approval
Cheque Run dated November 28, 2022

<u>Cheque No.</u>	<u>Payable to:</u>	<u>Amount Payable</u>
7141	Big Sky Call Centers Inc. Inv 2211-0266 - call out for site closure Oct 27/22	\$ 63.00
7142	Chimera Consultants Inc. Inv 1324 - spring & fall groundwater monitoring	\$ 23,100.00
7143	Cintas Canada Limited Inv 5132509406 - first aid supplies	\$ 456.48
7144	Clean Harbors Canada Inc. Inv 1004361539, 1004406974 - household hazardous waste	\$ 6,819.16
7145	GFL Environmental Services Inc. Inv LQ001513046, LQ01531228, LQ01549051 - used oil & filters	\$ 914.45
7146	NLR/AE Consultants Inv 3514 - cell 7 design	\$ 10,596.83
7147	Safety Codes Council Inv 1374 - annual tank registration	\$ 150.00
7148	Synchor Recycling Inc. Inv 10714 - wood grind	\$ 42,084.53
7149	Tetra Tech Canada Inc. Inv 60779628 - biocover	\$ 1,887.96
7150	Thurber Engineering Ltd. Inv 198461 - cell 7	\$ 24,010.12
7151	Triple K Autobody Limited Inv 28003 - #707 door replacement	\$ 1,689.59
7152	ULINE Canada Corporation Inv 11334149 - vermiculite for HHW	\$ 1,762.87
7153	UniFirst Canada Ltd. Inv 7573342588, 7573344119, 7573345624, 7573347151, 7573348679 - coverall service	\$ 459.17
CHEQUE TOTAL		\$ 113,994.16

EFT Payments

EFT0000000000060	High River Home Hardware Inv 2666791 - shop supplies	\$	120.26
EFT0000000000061	Foothills County Inv 31062, 31087, 31088, 31089, 31090, 31132, RTN719 Oct/22 expenses, insurance	\$	164,745.56
EFT0000000000062	Finning International Inc. Inv 962296555, 962307203 - equip repairs	\$	1,784.03
EFT0000000000063	Gregg Distributors Co. Ltd. Inv 009-207954, 009-215034, 009-221471, 009-222719, 069-000618, 069-006613 - shop supplies	\$	2,373.71
EFT0000000000064	Blue Spruce Auto Parts Ltd. Inv 400224 - parts	\$	182.03
EFT0000000000065	Angevine, Joe Oct/Nov expenses	\$	1,056.29
EFT0000000000066	High River Mechanical Ltd. Inv 22425 - equipment service	\$	1,120.75
EFT0000000000067	Propane Busters Inc. Inv FH-21 - cylinder disposal	\$	1,584.98
EFT0000000000068	Iron Edge Equipment Ltd. Inv 17236, 17502, 17504, 17565, 17597, 17625 equipment repairs	\$	10,465.55
EFT0000000000069	Advantage Vac & Septic Services Inv 5137 - clean septic tanks	\$	596.10
EFT0000000000070	AGAT Laboratories Inv 22979360E, 22979364E, 22979368E, 22984826E water sampling	\$	30,948.76
EFT0000000000071	Poullins Pest Control Inv 1512230, 1523855, 1527200 - pest control	\$	566.48
EFT0000000000072	ABC Waste Potties Ltd. Inv 31191, 31348 - portable toilet rental	\$	551.25
EFT0000000000073	Styro-Go Canada Inc. Inv 220379 - styrofoam recycling	\$	246.75
EFT0000000000074	EcoAg Initiatives Inc. Inv 703265 - manure	\$	1,933.52
EFT0000000000075	Fams Services Inv 39 - coffee service	\$	322.00

EFT0000000000076	True Grit Welding Inv 202695, 202708 - welding repairs	\$	2,158.38
EFT0000000000077	Sobeys Okotoks Inv 2748 - purified water	\$	47.92
EFT0000000000078	Zedcor Security Solutions Corp. Inv 23708 - security monitoring & equipment	\$	844.20
EFT0000000000079	BP Propane Distributors Ltd. Inv 49805R1 - annual tank rental	\$	205.80
EFT0000000000080	XL Electrical Contracting Inv 2222 - bulb disposal	\$	1,420.65

EFT TOTAL	\$ 223,274.97
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Pre-Authorized Payments

2022-10-31	Telus Communications	\$615.21
2022-11-08	Direct Energy	\$161.44
2022-11-09	Telus Mobility	\$124.57
2022-11-21	Epcor	\$1,057.34
2022-12-04	Xplornet	\$498.75

PAP TOTAL	\$2,457.31
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GRAND TOTAL	\$ 339,726.44
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**FOOTHILLS REGIONAL SERVICES COMMISSION
MONTHLY TONNAGE
OCTOBER 2022**

MONTH	HIGH RIVER	OKOTOKS	FOOTHILLS COUNTY	BLACK DIAMOND	TURNER VALLEY	NANTON	COMMERCIAL	NO CHARGE TONNAGE	TOTAL TONNAGE	NUMBER OF VEHICLES
JANUARY	308.15	506.68	377.01	75.04	73.74	51.32	6,280.64	934.92	8,607.50	5,935
FEBRUARY	274.08	436.57	296.12	72.50	57.86	51.67	6,756.50	1,332.68	9,277.98	4,791
MARCH	390.96	559.58	467.70	85.62	82.43	58.94	2,265.16	31.17	3,941.56	6,467
APRIL	418.33	635.16	655.28	106.88	89.56	60.82	2,877.54	144.59	4,988.16	7,830
MAY	601.66	896.70	700.68	143.82	119.96	86.80	3,977.91	271.41	6,798.94	9,232
JUNE	730.69	901.98	641.32	117.31	80.24	80.23	4,412.23	1,056.30	8,020.30	9,216
JULY	505.97	950.33	887.52	110.04	80.52	66.62	2,180.36	363.00	5,144.36	9,094
AUGUST	513.77	931.87	707.15	128.48	98.52	79.22	6,904.64	277.55	9,641.20	9,389
SEPTEMBER	494.71	876.92	845.48	104.73	82.00	79.45	2,771.49	233.72	5,488.50	8,485
OCTOBER	597.60	859.14	725.64	108.62	84.56	89.87	7,231.04	143.52	9,839.99	8,600
NOVEMBER									0.00	
DECEMBER									0.00	
TOTAL	4,835.92	7,554.93	6,303.90	1,053.04	849.39	704.94	45,657.51	4,788.86	71,748.49	79,039
POPULATION	14,052	29,002	22,766	2,700	2,559	2,130	73,209	73,209	73,209	
Tonnes/Capita	0.34	0.26	0.28	0.39	0.33	0.33	0.62	0.07	0.98	

**FOOTHILLS REGIONAL SERVICES COMMISSION
MONTH TO YEAR COMPARISON
OCTOBER 2022**

	October 2021	October 2022	MO. TO DATE VARIANCE	% CHANGE	YR TO DATE 2021	YR TO DATE 2022	YR TO DATE VARIANCE	% CHANGE
HIGH RIVER	464.95	597.60	132.65	28.53%	4,812.51	4,835.92	23.41	0.49%
OKOTOKS	946.67	859.14	-87.53	-9.25%	9,526.53	7,554.93	-1,971.60	-20.70%
FOOTHILLS COUNTY	702.95	725.64	22.69	3.23%	6,103.97	6,303.90	199.93	3.28%
BLACK DIAMOND	133.63	108.62	-25.01	-18.72%	1,444.14	1,053.04	-391.10	-27.08%
TURNER VALLEY	91.70	84.56	-7.14	0.78%	1,012.95	849.39	-163.56	-16.15%
NANTON	113.60	89.87	-23.73	-20.89%	919.85	704.94	-214.91	-23.36%
COMMERCIAL	3,340.75	7,231.04	3,890.29	116.45%	44,523.77	45,657.51	1,133.74	2.55%
NO CHARGE FILL	1,577.53	143.52	-1,434.01	-90.90%	3,839.55	4,788.86	949.31	24.72%
TOTALS	7,371.78	9,839.99	2,468.21	33.48%	72,183.27	71,748.49	-434.78	-0.60%
VEHICLES	8,596	8,600	4	0.05%	82,200	79,039	-3,161	-3.85%
AVG. TONNAGE/VEHICLE	0.86	1.14	0.28	33.04%	0.88	0.91	0.03	3.15%

2022 BUDGET TONNAGE 69,181
% TO DATE 103.71%

Leaves, Grass and other compostable Material included in above amounts

HIGH RIVER
OKOTOKS
FOOTHILLS COUNTY
BLACK DIAMOND
TURNER VALLEY
NANTON
COMMERCIAL

	October 2021	October 2022	MO. TO DATE VARIANCE	% CHANGE	YR TO DATE 2021	YR TO DATE 2022	YR TO DATE VARIANCE	% CHANGE
HIGH RIVER	80.23	97.58	17.35	21.63%	751.22	777.24	26.02	3.46%
OKOTOKS	92.70	145.33	52.63	56.77%	1,628.04	1,613.42	-14.62	-0.90%
FOOTHILLS COUNTY	64.67	110.91	46.24	71.50%	800.69	1,038.81	238.12	29.74%
BLACK DIAMOND	37.38	25.32	-12.06	-32.26%	277.33	201.98	-75.35	-27.17%
TURNER VALLEY	4.64	4.65	0.01	0.22%	66.51	68.20	1.69	2.54%
NANTON	2.01	0.69	-1.32	-65.67%	27.43	25.87	-1.56	-5.69%
COMMERCIAL	204.80	89.15	-115.65	-56.47%	1,091.18	984.54	-106.64	-9.77%
	486.43	473.63	-12.80	-2.63%	4,642.40	4,710.06	67.66	1.46%

**FOOTHILLS REGIONAL SERVICES COMMISSION
COMPARISON - TRUCK AND RESIDENT HAULING
OCTOBER 2022**

MONTH	BLACK DIAMOND		HIGH RIVER		FOOTHILLS COUNTY		OKOTOKS		TURNER VALLEY		NANTON	
	TRUCK	RESIDENT	TRUCK	RESIDENT	TRUCK	RESIDENT	TRUCK	RESIDENT	TRUCK	RESIDENT	TRUCK	RESIDENT
JANUARY	47.17	27.87	238.49	69.66	23.21	353.80	295.50	211.18	51.50	22.24	40.06	11.26
FEBRUARY	43.88	28.62	212.27	61.81	19.56	276.56	254.14	182.43	46.02	11.84	44.75	6.92
MARCH	58.47	27.15	279.23	111.73	20.64	447.06	315.60	243.98	59.85	22.58	41.86	17.08
APRIL	61.42	45.46	271.69	146.64	23.36	631.92	281.50	353.66	48.44	41.12	40.19	20.63
MAY	89.32	54.50	422.24	179.42	38.90	661.78	332.88	563.82	61.84	58.12	56.42	30.38
JUNE	81.56	35.75	588.41	142.28	26.92	614.40	377.80	524.18	39.98	40.26	43.77	36.46
JULY	59.72	50.32	328.48	177.49	198.06	689.46	322.95	627.38	39.52	41.00	37.90	28.72
AUGUST	50.02	78.46	347.25	166.52	27.13	680.02	321.63	610.24	52.79	45.73	51.88	27.34
SEPTEMBER	65.68	39.05	334.75	159.96	27.22	818.26	326.32	550.60	39.90	42.10	42.31	37.14
OCTOBER	55.78	52.84	396.40	201.20	16.38	709.26	314.20	544.94	38.94	45.62	51.25	38.62
NOVEMBER												
DECEMBER												
TOTAL	613.02	440.02	3,419.21	1,416.71	421.38	5,882.52	3,142.52	4,412.41	478.78	370.61	450.39	254.55
	58.21%	41.79%	70.70%	29.30%	6.68%	93.32%	41.60%	58.40%	56.37%	43.63%	63.89%	36.11%

FOOTHILLS REGIONAL SERVICES COMMISSION

Summary of Waste Streams **Landfilled** vs. Diverted
January 1, 2022 to December 31, 2022

Waste Type	January	February	March	April	May	June	July	August	September	October	November	December	Total
100 Mixed Solid Waste	2,530.16	2,295.54	2,903.46	3,006.67	3,514.07	3,466.03	3,368.17	3,609.22	3,453.12	3,354.51	0.00	0.00	31,500.95
101 Hard To Handle	1.64	3.21	2.12	7.95	28.00	35.51	1.84	3.66	11.92	5.64	0.00	0.00	101.49
102 Animal Products	5.34	1.10	4.88	3.51	1.30	3.66	2.68	2.74	3.96	4.76	0.00	0.00	0.00
103 Hard to Handle - Flood	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
104 Out of Boundary Penalty Rate	0.30	0.21	0.04	0.32	0.06	0.35	0.00	0.49	1.01	0.53	0.00	0.00	3.31
200 Demolition Waste	0.00	0.00	0.00	0.00	86.12	0.00	0.00	20.82	0.00	14.37	0.00	0.00	121.31
201 Wood	46.66	43.69	99.71	124.68	251.18	197.64	221.41	226.38	174.77	133.22	0.00	0.00	1,519.34
202 Clean Wood	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
203 Clean Drywall	36.43	12.11	16.01	9.06	16.67	19.96	14.49	19.68	21.94	23.10	0.00	0.00	189.45
204 Asphalt Shingles (mixed)	3.89	1.02	3.95	30.19	54.32	52.80	68.32	49.50	79.92	40.16	0.00	0.00	384.07
205 Concrete (big)	3.86	11.06	10.64	33.68	80.19	52.07	45.69	73.26	63.08	100.80	0.00	0.00	474.33
206 Asphalt	8.48	0.00	0.00	0.00	0.90	13.60	164.92	0.00	2.40	0.29	0.00	0.00	190.59
207 Concrete (small)	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
208 Concrete (clean)	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
209 Clean Shingles	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
210 Mixed Garbage - FLOOD	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
212 Const and Demo Flood	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
213 Special Handling	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
214 C & D Grind	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
215 Cln Mixed Construction Waste	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
301 Grass/Leaves	23.04	8.90	23.36	166.27	470.74	530.66	403.47	241.95	198.41	257.63	0.00	0.00	2,324.43
302 Yard Waste	6.70	8.92	23.02	58.16	184.06	189.92	107.90	104.46	100.04	81.66	0.00	0.00	864.84
303 Manure	8.36	4.02	6.55	8.62	13.77	5.96	24.06	6.78	22.01	17.26	0.00	0.00	117.39
307 Compost	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
308 Sandstone	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.10	0.00	0.00	0.00	0.10
309 Gypsum	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
310 Compost Bulk	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
400 Mixed Soil	8.08	4.12	7.24	43.50	187.18	137.50	129.78	248.05	99.59	219.58	0.00	0.00	1,084.62
401 Cover with Debris	0.00	0.00	0.00	6.83	14.18	5.74	42.70	51.17	6.91	38.78	0.00	0.00	166.31
402 Clean Cover (Sand/Clay/No Debris)	0.00	0.00	0.00	0.00	6.28	0.00	0.00	0.00	0.00	0.00	0.00	0.00	6.28
403 Clean Topsoil	0.00	0.00	0.00	30.81	15.30	726.49	119.39	97.78	70.32	22.56	0.00	0.00	1,082.65
404 Street Sweepings	0.00	0.00	0.00	0.00	8.34	0.26	0.00	0.00	0.00	0.00	0.00	0.00	8.60
405 Sludge	11.36	8.90	12.54	9.28	11.42	6.15	5.66	6.39	5.18	9.70	0.00	0.00	86.58
406 Approved Cover N/C	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
408 Flood Silt	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
409 Flood Sludge	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
410 Hydrovac Slurry	13.67	66.26	9.72	72.91	39.40	119.86	64.05	216.77	110.60	107.28	0.00	0.00	820.52
500 Metal	17.37	15.18	22.68	23.36	47.52	50.70	59.04	54.65	45.04	45.88	0.00	0.00	381.42
501 White Goods (Fridges/Freezers)	3.92	5.21	5.78	8.22	12.25	5.97	5.07	6.10	5.14	7.21	0.00	0.00	64.87
502 Batteries	0.26	0.03	0.15	0.84	0.39	0.31	0.06	0.40	0.30	0.42	0.00	0.00	3.16
600 Mixed recycling	6.67	3.72	14.99	17.60	4.62	1.58	4.99	12.68	8.76	15.10	0.00	0.00	90.71
601 Cardboard	2.44	2.40	2.05	3.54	7.11	5.26	5.79	5.73	4.49	4.60	0.00	0.00	43.41
602 E-Waste	3.05	1.04	3.01	5.28	4.32	2.50	4.50	5.87	3.42	3.52	0.00	0.00	36.51
603 Tires	35.36	6.59	13.24	15.90	18.72	21.53	12.42	14.91	25.82	11.75	0.00	0.00	176.24
604 Latex Paint	3.17	0.68	2.39	1.18	3.70	1.32	2.43	2.09	1.44	2.41	0.00	0.00	20.81
605 Oil Paint	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
606 Oil	2.02	2.38	2.72	2.44	5.40	2.75	4.89	4.47	6.87	4.96	0.00	0.00	38.90
607 Household Hazardous Waste	0.42	0.48	0.24	1.68	0.57	0.72	0.28	3.80	1.22	1.21	0.00	0.00	0.00
608 Propane Tanks	0.02	0.02	0.57	0.57	0.42	0.41	0.86	0.54	0.78	0.51	0.00	0.00	0.00
609 Grain Bags	0.00	0.62	0.14	0.00	2.20	0.43	0.04	0.00	0.00	0.14	0.00	0.00	0.00
610 Fluorescent Bulbs Commercial	0.04	0.14	0.10	0.11	0.02	0.04	0.07	0.06	0.12	0.12	0.00	0.00	0.00
611 Underlay	0.10	0.10	0.02	0.01	0.08	0.08	0.18	0.03	0.46	0.09	0.00	0.00	1.15
612 Salvage Material	0.00	0.00	0.00	0.00	0.00	0.04	0.00	0.00	0.00	0.00	0.00	0.00	0.04
613 Tire Shred	883.47	1,319.62	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	2,203.09
614/15 Styrofoam	0.00	0.00	0.00	0.06	0.04	0.39	0.10	0.00	0.06	0.02	0.00	0.00	0.67
700 Mixed Industrial/Oilfield	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
701 Light Hydrocarbon Soils	4,940.92	5,451.71	741.32	1,292.78	1,708.10	2,362.11	237.97	0.00	0.00	3,627.91	0.00	0.00	0.00
702 Industrial Contaminated Soils	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
703 Industrial Cover	0.00	0.00	2.72	0.00	0.00	0.00	21.14	0.00	0.00	0.00	0.00	0.00	23.86
705 Institutional	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
706 Cement Returns	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
707 Asbestos	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
708 Drill Cuttings	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
709 Industrial	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
710 Large Asbestos	0.00	0.00	6.20	2.15	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	8.35
711 Contaminated Soil Discount Rate	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
716 Light Hydrocarbon Soils 6	0.00	0.00	0.00	0.00	0.00	0.00	0.00	4,481.58	959.34	1,682.31	0.00	0.00	0.00
800 Asbestos Flat Rate	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Total Received	8,607.20	9,278.98	3,941.56	4,988.16	6,798.94	8,020.30	5,144.36	9,572.01	5,488.54	9,839.99	0.00	0.00	44,140.35
Landfilled	2,541.03	2,300.87	2,914.41	3,048.32	3,683.81	3,558.00	3,441.01	3,685.94	3,548.92	3,419.44	0.00	0.00	32,107.82
Diverted/Cover Material	6,066.17	6,978.11	1,027.15	1,939.84	3,115.13	4,462.30	1,703.35	5,886.07	1,939.62	6,420.55	0.00	0.00	12,032.53
% Diverted or used for cover	70.48%	75.20%	26.06%	38.89%	45.82%	55.64%	33.11%	61.49%	35.34%	65.25%	#DIV/0!	#DIV/0!	27.26%

Foothills Regional Services Commission
Landfill
Preliminary Statement of Operating Revenues and Expenses
For Month Ended October 31, 2022 (17% of year remaining)

Revenues	Month of October	2022 Budget	2022 Actual	Balance Remaining	% Left
Waste fees	\$ 555,644	\$ 5,282,170	\$ 4,438,648	\$ 843,522	15.97%
Scrap Metal/Batteries	843	50,000	28,966	21,034	42.07%
Hydrovac Revenue	6,973	100,000	53,437	46,563	46.56%
Other income	2,985	74,550	68,608	5,942	7.97%
Lease income	7,128	28,513	28,514	(1)	0.00%
Interest	16,065	400,000	67,119	332,881	83.22%
Composting program	-	30,000	-	30,000	100.00%
Cost Recovery Wages	-	79,790	20,870	58,920	73.84%
Gain on Sale of Equipment	-	-	300	-	-
	\$ 589,638	\$ 6,045,023	\$ 4,706,462	\$ 1,338,861	22.15%
Expenses					
Wages and benefits	\$ 112,319	\$ 1,674,995	\$ 1,173,036	\$ 501,959	29.97%
Cell closure/final cover	-	100,000	-	100,000	100.00%
Amortization of TCA	-	906,836	-	906,836	100.00%
Engineering fees	3,265	163,000	75,570	87,430	53.64%
Work contracted	4,697	60,200	28,750	31,450	52.24%
Maintenance - Building	-	15,000	1,910	13,090	87.27%
Maintenance - Landfill	990	114,500	55,170	59,330	51.82%
Equipment repair and maintenance	42,257	325,000	193,202	131,798	40.55%
Fuel and oil	36,035	225,000	234,840	(9,840)	-4.37%
Bank charges & interest	6,090	30,000	24,432	5,568	18.56%
Telephone and utilities	2,427	34,300	27,486	6,814	19.87%
Household hazardous waste program	28,533	100,000	79,474	20,526	20.53%
Small tools & supplies	1,169	30,000	17,178	12,822	42.74%
Administration services	2,083	25,000	20,833	4,167	16.67%
Memberships	-	2,300	1,020	1,280	55.65%
Insurance	(242)	33,000	30,702	2,298	6.96%
Wood chipping/concrete crushing	-	100,000	30,681	69,319	69.32%
Staff training	-	12,000	3,953	8,047	67.05%
Office and shop supplies	950	38,000	21,932	16,068	42.28%
Travel & Conference	2,186	5,000	3,733	1,267	25.35%
Composting expenses	-	8,000	5,132	2,868	35.85%
Audit and legal fees	-	13,000	9,763	3,237	24.90%
Advertising	3,814	8,000	7,776	224	2.81%
Miscellaneous	146	10,000	5,703	4,297	42.97%
Debenture interest	-	6,913	3,704	3,209	46.42%
Postage	89	2,000	915	1,085	54.24%
Bad debts	-	2,000	-	2,000	100.00%
Discount Ticket Sales	224	0	2,052	(2,052)	0.00%
	\$ 247,032	\$ 4,044,044	\$ 2,058,950	\$ 1,985,094	49.09%
Gain (Loss) before the following	\$ 342,607	\$ 2,000,979	\$ 2,647,512	\$ (646,233)	-
Capital expenditures					
Cap Construction	\$ 15,817	\$ 235,000	99,521	\$ 135,479	57.65%
Trucks & Equipment	-	765,000	602,769	162,231	21.21%
Land & Improvements	4,300	170,000	171,657	(1,657)	-0.97%
Transfer to (from) Reserve - Closure	-	780,000	-	780,000	-
Transfer to (from) Reserve - Capital	-	-	-	-	-
Debt payment - composting	-	45,913	22,709	23,204	50.54%
EXCESS OF REVENUES (EXPENSES)	\$ 322,489	\$ 5,066	\$ 1,750,856	\$ (1,745,490)	-
FOR THE YEAR					

Foothills Regional Services Commission
2023 Budget
November 28, 2022
Version 1

	2022 Budget	2023 Budget	2024 Budget	2025 Budget	2026 Budget	2027 Budget
REVENUE						
Tipping Fees	\$5,282,170	\$5,385,456	\$5,645,787	\$5,758,703	\$6,032,666	\$6,153,319
Hydrovac Revenue	100,000	75,000	100,000	100,000	100,000	100,000
Interest	400,000	450,000	450,000	450,000	450,000	430,000
Composting Program	30,000	31,350	31,820	32,298	32,782	33,274
Other Revenue	232,853	211,826	208,058	208,393	208,731	209,073
TOTAL REVENUE	6,045,023	6,153,632	6,435,665	6,549,393	6,824,179	6,925,665
EXPENSES						
Wages & Benefits	1,674,995	1,674,995	1,708,495	1,742,665	1,777,518	1,813,068
Amortization of TCA	906,836	869,130	869,130	869,130	869,130	869,130
Equipment Repairs	325,000	325,000	331,500	338,130	344,893	351,790
Equipment Fuel	225,000	325,000	331,500	338,130	344,893	351,790
Engineering	163,000	163,000	166,260	169,585	172,977	176,436
Work Contracted	160,200	160,200	211,404	162,632	165,885	169,202
Maintenance - Landfill	114,500	45,390	46,298	47,224	48,168	49,132
Cell Closure/Final Cover	100,000	100,000	100,000	100,000	100,000	100,000
Household Hazardous Waste	100,000	125,000	125,000	128,750	128,750	128,750
Office Supplies	38,000	38,000	38,760	39,535	40,326	41,132
Telephone & Utilities	34,300	39,650	40,443	41,252	42,077	42,918
Insurance	33,000	44,000	46,200	48,510	50,936	53,482
Bank Charges	30,000	36,000	36,720	37,454	38,203	38,968
Small Tools & Supplies	30,000	30,000	30,600	31,212	31,836	32,473
Administration Fee	25,000	35,000	45,000	55,000	65,000	75,000
Maintenance - Buildings	15,000	15,300	15,606	15,918	16,236	16,561
Audit and Legal	13,000	13,650	14,333	14,619	14,912	15,210
Staff Training	12,000	12,000	12,240	12,485	12,734	12,989
Other Expenses	10,000	10,000	10,200	10,404	10,612	10,824
Advertising	8,000	9,000	9,180	9,364	9,551	9,742
Composting Expenses	8,000	8,160	8,323	8,490	8,659	8,833
Debenture Interest	6,913	4,887	2,772	564	0	0
Travel & Conference	5,000	5,000	5,100	5,202	5,306	5,412
Memberships	2,300	2,300	2,346	2,393	2,441	2,490
Bad Debts	2,000	2,000	2,000	2,000	2,000	2,000
Postage	2,000	2,000	2,040	2,081	2,122	2,165
TOTAL OPERATING	4,044,044	4,094,662	4,211,449	4,232,728	4,305,165	4,379,499
Excess of revenues over expenditures	\$2,000,979	\$2,058,970	\$2,224,216	\$2,316,665	\$2,519,013	\$2,546,166
Capital Expenditures						
Cap Construction	235,000	250,000	0	0	0	0
Cell Construction	0	3,300,000	0	0	0	0
Land and Improvements	170,000	285,000	30,000	0	0	0
Trucks and Equipment	765,000	119,000	850,000	1,322,500	1,540,000	18,000
Buildings		50,000	750,000			
Transfers to (from) Reserves	780,000	500,000	500,000	500,000	500,000	1,000,000
Capital	0	-2,500,000	40,000	465,000	475,000	1,525,000
Transfer from Accumulated Surplus						
Debt Principal						
Composting Site	45,913	47,939	50,053	25,849	0	0
SURPLUS (DEFICIT)	\$5,066	\$7,031	\$4,163	\$3,316	\$4,013	\$3,166
ESTIMATED ANNUAL TONNAGE	69,181	70,531	71,942	73,380	74,848	76,345
Proposed Tipping Fees						
Member Municipalities	\$70.00	\$70.00	\$72.00	\$72.00	\$74.00	\$74.00
Commercial/Self Haul	\$105.00	\$105.00	\$108.00	\$108.00	\$111.00	\$111.00
Hard to Handle Waste	\$165.00	\$165.00	\$167.00	\$167.00	\$169.00	\$169.00

Foothills Regional Services Commission
Landfill operations
2023 Budget – Draft 1
November 28, 2022

Please find attached the first draft of the Commission's 2023 budget. This budget is based on a zero percent increase in tipping fees for 2023.

Revenues: - Increase of \$108,609

Tonnage volumes have been increased by 2% for 2023.

Hydrovac Revenue has been slow to meet expectations, revenue has been reduced by \$25,000.

Interest – bond investments continue to be sluggish however this will be offset by increased interest rates on our bank accounts.

Other Revenue includes sale of recoverables, wages recovery and lease revenue. Amounts have been adjusted to reflect expected sale volumes and current rates.

Expenses – Increase of \$50,618

Wages and benefits were increased in the 2022 budget for a new full-time position for the Hydro-vac pad. Due to the slow volumes that position was not hired. The amount budgeted for 2023 includes this position and 2023 grid steps and COLA for employees.

Amortization has decreased by \$37,706. It is the policy to budget current year's amounts based on prior years actuals.

Fuel has increased by \$100,000 due to the increased cost of fuel.

Landfill Maintenance decreases by \$69,110 due to the removal of \$40,000 for an internal road repair and \$30,000 tree planting – work that was budgeted and completed in 2022.

Household Hazardous Waste has increased by \$25,000 to reflect increased volumes and costs associated with this program.

Telephone and Utilities have increased by \$5,350 to reflect increased utility costs.

Insurance costs are expected to increase by \$11,000 due to the increased cost of Environmental Impairment insurance and increasing insurance costs.

Bank charges increase by \$6,000 to reflect a move to electronic bill payments and increased volumes.

The Administration fee has increased by \$10,000 to better reflect costs associated with CAO and financial services.

Capital costs are expected to be \$4,004,000. The capital project list and projected costs is attached.

This budget has a deficit of \$1,992,969. Administration proposes to transfer \$500,000 to the site closure reserve and transfer \$2,500,000 out of the cell construction reserve.

**Foothills Regional Services Commission
2023 Capital Budget
November 28, 2022**

Capital Purchases

	2023	2024	2025	2026	2027
Land and Improvements					
Cap Construction			\$300,000		
Cap Construction (BioCover - contract out)	\$250,000				
Curb Stops and Safety Rails for Bin Area	25,000				
Wind Fencing	50,000	30,000			
Rebuilding Road to Salvage Centre	90,000				
Surface Road from Scales to Tent (rasphalt)	120,000				
New Cell Construction	3,300,000				
	3,835,000	30,000	300,000	0	0
Trucks and Equipment					
Mobile Wind Litter Screens	40,000				
Arm Control Gates for Scale	17,000				
40 Yard Bins	17,000		17,500		18,000
1 Ton Truck	45,000		50,000		
Track Loader for Hydrovac Pad					
Sand & Salt Spreader					
Rock Truck					
Crawler Dozer		850,000			
OutBound Scale			250,000		
Roll off Truck			275,000		
Excavator			375,000		
1 1/2 Ton w/deck			55,000		
Compactor w/fire suppression				1,500,000	
1/2 Ton Truck				40,000	
	119,000	850,000	1,022,500	1,540,000	18,000
Buildings					
New Shop (design and engineering)	50,000	750,000			
	50,000	750,000	0	0	0
Total Proposed Capital Purchases	\$4,004,000	\$1,630,000	\$1,322,500	\$1,540,000	\$18,000

Foothills Regional Services Commission
2023 Budget
November 28, 2022
Version 1

Landfill Reserves - 2023 Budget

	Site Closure/ Post Closure Reserve	Equipment Replacement Reserve (incl cell constr)	Total
Reserve Balance Dec 31, 2021	\$12,200,805	\$5,063,797	\$17,264,602
Projected changes			
2022	780,000	0	780,000
2023	500,000	-2,500,000	-2,000,000
2024	500,000	40,000	540,000
2025	500,000	465,000	965,000
2026	500,000	475,000	975,000
2027	1,000,000	1,525,000	2,525,000
	<u>\$14,480,805</u>	<u>\$3,068,797</u>	<u>\$17,549,602</u>