

**FOOTHILLS REGIONAL SERVICES COMMISSION**

**FINANCIAL STATEMENTS**

**For the year ended December 31, 2019**

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# FOOTHILLS REGIONAL SERVICES COMMISSION

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For the year ended December 31, 2019

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CHARTERED PROFESSIONAL ACCOUNTANTS

## INDEPENDENT AUDITOR'S REPORT

To: The Board of  
Foothills Regional Services Commission

### *Opinion*

We have audited the financial statements of the Foothills Regional Services Commission which comprise the statement of financial position as at December 31, 2019, and the statements of operations, change in net financial assets and cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the commission as at December 31, 2019, its results of operations, change in net financial assets and its cash flows for the year then ended in accordance with Canadian public sector accounting standards.

### *Basis for Opinion*

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the commission in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### *Responsibilities of Management and Those Charged with Governance for the Financial Statements*

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the commission's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the commission or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the commission's financial reporting process.

### *Auditor's Responsibilities for the Audit of the Financial Statements*

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements. As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

## INDEPENDENT AUDITOR'S REPORT, continued

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the commission's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the commission's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

### *Report on Other Legal and Regulatory Requirements*

#### Debt Limit Regulation:

In accordance with Alberta Regulation 76/2000, we confirm that the Foothills Regional Services Commission is in compliance with the Debt Limit Regulation. A detailed account of the Commission's debt limit can be found in note 7.

Lethbridge, Alberta

April 27, 2020



Chartered Professional Accountants

**FOOTHILLS REGIONAL SERVICES COMMISSION**  
**STATEMENT OF FINANCIAL POSITION**  
**As at December 31, 2019**

	2019	2018
<b>Financial assets</b>		
Cash	\$ 5,527,247	\$ 2,839,952
Trade and other receivables (note 3)	575,290	998,135
Due from Commission members (note 4)	86,132	56,393
Investments (note 5)	16,341,048	15,778,002
	22,529,717	19,672,482
<b>Liabilities</b>		
Accounts payable and accrued liabilities	232,319	357,389
Landfill closure and post-closure liability (note 6)	2,171,742	1,894,833
Deferred revenue	4,406	3,615
Long-term debt (note 7)	255,842	296,178
	2,664,309	2,552,015
<b>Net financial assets</b>	19,865,408	17,120,467
<b>Non-financial assets</b>		
Prepaid expenses	28,338	25,790
Tangible capital assets (schedule 1)	9,776,852	10,518,502
	9,805,190	10,544,292
<b>Accumulated surplus (note 8, schedule 2)</b>	\$ 29,670,598	\$ 27,664,759

Approved on behalf of the board:

Member \_\_\_\_\_

Member \_\_\_\_\_

**FOOTHILLS REGIONAL SERVICES COMMISSION**  
**STATEMENT OF OPERATIONS**  
For the year ended December 31, 2019

	Budget (unaudited)	2019	2018
<b>Revenue</b>			
Landfill (schedule 3)	\$ 4,717,751	\$ 5,572,988	\$ 5,686,552
Frank Lake (schedule 4)	138,250	173,413	101,703
	4,856,001	5,746,401	5,788,255
<b>Expenses</b>			
Landfill (schedule 3)	3,478,090	3,471,701	3,246,545
Frank Lake (schedule 4)	231,300	268,860	199,298
	3,709,390	3,740,561	3,445,843
<b>Excess of revenue over expenses</b>	1,146,611	2,005,840	2,342,412
<b>Accumulated surplus, beginning of year</b>	27,664,758	27,664,758	25,322,347
<b>Accumulated surplus, end of year</b>	\$ 28,811,369	\$ 29,670,598	\$ 27,664,759

**FOOTHILLS REGIONAL SERVICES COMMISSION**  
**STATEMENT OF CHANGE IN NET FINANCIAL ASSETS**  
For the year ended December 31, 2019

	Budget (unaudited)	2019	2018
<b>Excess of revenue over expenses</b>	\$ 1,146,611	\$ 2,005,840	\$ 2,342,412
Acquisition of tangible capital assets	(3,559,500)	(226,580)	(2,526,268)
Amortization of tangible capital assets	795,200	903,666	899,428
Gain on disposal of tangible capital assets	-	(3,462)	(26,247)
Proceeds on disposal of tangible capital assets	-	68,026	145,000
	(2,764,300)	741,650	(1,508,087)
Net change in prepaid expenses	-	(2,549)	(2,710)
<b>Change in net financial assets</b>	(1,617,689)	2,744,941	831,615
<b>Net financial assets, beginning of year</b>	17,120,467	17,120,467	16,288,852
<b>Net financial assets, end of year</b>	\$ 15,502,778	\$ 19,865,408	\$ 17,120,467

**FOOTHILLS REGIONAL SERVICES COMMISSION**  
**STATEMENT OF CASH FLOWS**  
For the year ended December 31, 2019

	2019	2018
<b>Operating transactions</b>		
Excess of revenue over expenses	\$ 2,005,840	\$ 2,342,412
Adjustments for items which do not affect cash		
Gain on disposal of tangible capital assets	(3,462)	(26,247)
Amortization of tangible capital assets	903,666	899,428
Closure and post closure costs	276,909	19,813
	3,182,953	3,235,406
Net change in non-cash working capital items		
Trade and other receivables	422,845	(505,870)
Due from Commission members	(29,740)	24,376
Prepaid expenses	(2,548)	(2,710)
Accounts payable and accrued liabilities	(125,070)	20,856
Deferred revenue	791	106
Cash provided by operating transactions	3,449,231	2,772,164
<b>Capital transactions</b>		
Proceeds on disposal of tangible capital assets	68,026	145,000
Acquisition of tangible capital assets	(226,580)	(2,526,268)
Cash applied to capital transactions	(158,554)	(2,381,268)
<b>Investing transactions</b>		
Change in investments	(563,046)	(1,565,220)
<b>Financing transactions</b>		
Repayment of long-term debt	(40,336)	(38,631)
<b>Increase (decrease) in cash</b>	<b>2,687,295</b>	<b>(1,212,955)</b>
<b>Cash, beginning of year</b>	<b>2,839,952</b>	<b>4,052,907</b>
<b>Cash, end of year</b>	<b>\$ 5,527,247</b>	<b>\$ 2,839,952</b>



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**FOOTHILLS REGIONAL SERVICES COMMISSION**  
**NOTES TO THE FINANCIAL STATEMENTS**  
**For the year ended December 31, 2019**

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**1. Nature of operations**

Foothills Regional Services Commission is constituted under the Municipal Government Act and was approved by the Minister of Municipal Affairs on July 10, 1989 for the purpose of supplying sewage transmission and treatment services and waste management services.

The members of the Commission are Foothills County, the Town of High River and the Town of Okotoks. The members of the landfill operation include the preceding, as well as the Town of Black Diamond, the Town of Nanton and the Town of Turner Valley.

The Commission is exempt from income taxation under Section 149 of the Canada Income Tax Act.

**2. Significant accounting policies**

The financial statements reflect the assets, liabilities, revenues and expenses, and change in the financial position of the Commission. Significant aspects of the accounting policies adopted by the Commission are as follows:

(a) Basis of presentation

These financial statements have been prepared by management in accordance with Canadian public sector accounting standards

(b) Revenue recognition

Service fees and sales of goods are recognized as revenue in the period in which the service is delivered or in which the transactions or events occurred that gave rise to the revenue.

Restricted investment income is recognized as revenue in the year in which the related expenditures are incurred. Unrestricted investment income is recognized as revenue when earned.

Government transfers are recognized in the period when the related expenses are incurred, services performed, or the tangible capital assets acquired.

(c) Cash

The Commission includes cash on hand, held by financial institutions in operating accounts, and temporary investments in the determination of cash.

(d) Investments

Investments are recorded at amortized cost. When there has been a loss in value that is other than a temporary decline, the investment is written down to recognize the loss.

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**FOOTHILLS REGIONAL SERVICES COMMISSION**  
**NOTES TO THE FINANCIAL STATEMENTS**  
**For the year ended December 31, 2019**

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**2. Significant accounting policies, continued**

(e) Contaminated sites liability

Contaminated sites are a result of contamination being introduced into air, soil, water or sediment of a chemical, organic or radioactive material or live organism that exceeds an environmental standard. The liability is recorded net of any expected recoveries. A liability for remediation of a contaminated site is recognized when a site is not in productive use and is management's estimate of the cost of post-remediation including operation, maintenance and monitoring.

(f) Landfill closure and post-closure liability

Pursuant to the Alberta Environment Protection and Enhancement Act, the Commission is required to fund the closure of its landfill site and provide for post-closure care of the facility. Closure and post-closure activities include the final clay cover, landscaping, as well as surface and ground water monitoring, leachate control and visual inspection. The requirement is being provided for over the estimated remaining life of the landfill site based on usage.

(g) Non-financial assets

Non-financial assets are not available to discharge existing liabilities and are held for use in the provision of services. They have useful lives extending beyond the current year and are not intended for sale in the normal course of operations. The change in non-financial assets during the year, together with the excess of revenues over expenses, provides the consolidated Change in Net Financial Assets for the year.

(i) Tangible capital assets

Tangible capital assets are recorded at cost which includes all amounts that are directly attributable to acquisition, construction, development or betterment of the asset. The cost, less residual value, of the tangible capital assets is amortized on a straight-line basis over the estimated useful life as follows:

	Years
Land improvements	25
Buildings	25
Equipment	10
Transfer sites	10
Frank Lake pipeline	35

Full annual amortization is charged in the year of acquisition and none in the year of disposal. Assets under construction are not amortized until the asset is available for productive use.

(h) Budget amounts

The budget amounts presented on the statement of operations are taken from the Commission's annual budget. Certain budget amounts have been reclassified to conform with the current year's financial statement presentation.

**FOOTHILLS REGIONAL SERVICES COMMISSION**  
**NOTES TO THE FINANCIAL STATEMENTS**  
For the year ended December 31, 2019

**2. Significant accounting policies, continued**

(i) Use of estimates

The preparation of financial statements in conformity with Canadian public sector accounting standards requires management to make estimates and assumptions that affect the reported amount of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenue and expense during the period. Where measurement uncertainty exists, the financial statements have been prepared within reasonable limits of materiality. Actual results could differ from those estimates.

A significant area requiring the use of management's estimates was the landfill closure/post-closure liability. The liability was calculated based on estimated future cash flows required to cover the costs of landfill closure and groundwater monitoring.

The effect on the financial statements of changes in such estimates in future periods could be significant.

**3. Trade and other receivables**

	2019	2018
Trade receivables	\$ 496,170	\$ 888,891
Interest receivable	59,202	69,048
GST receivable	21,017	40,196
Allowance for doubtful accounts	(1,099)	-
	<b>\$ 575,290</b>	<b>\$ 998,135</b>

**4. Due from Commission members**

Amounts due from Commission members are payable on receipt of the invoice and have arisen from the service fees charged during the year. Amounts due from Commission members are as follows:

	2019	2018
Town of High River	\$ 55,677	\$ 30,176
Town of Okotoks	17,626	15,173
Town of Nanton	5,033	4,026
Town of Turner Valley	3,774	3,107
Town of Black Diamond	2,907	2,796
Foothills County	1,115	1,115
	<b>\$ 86,132</b>	<b>\$ 56,393</b>

**FOOTHILLS REGIONAL SERVICES COMMISSION**  
**NOTES TO THE FINANCIAL STATEMENTS**  
For the year ended December 31, 2019

**5. Investments**

	2019		2018	
	Cost	Market value	Cost	Market value
Alberta capital finance authority	\$ 10	\$ 10	\$ 10	\$ 10
Fixed income	16,341,038	17,165,414	15,777,992	16,297,412
	<b>\$ 16,341,048</b>	<b>\$ 17,165,424</b>	<b>\$ 15,778,002</b>	<b>\$ 16,297,422</b>

Fixed income investments consists of bonds, notes and debentures with interest rates ranging from 2.33% to 3.61%, and maturity dates ranging from 2023 to 2032.

**6. Landfill closure and post-closure liability**

Alberta environmental law requires closure and post-closure care of landfill sites, which includes final covering and landscaping, pumping of ground water and leachates from the site, and ongoing environmental monitoring, site inspections and maintenance.

Management estimated the total liability is based on the sum of discounted future cash flows for closure and post-closure activities for 25 years after closure using a discount rate of 1.5%.

The accrued liability portion is based on the cumulative capacity used at year end compared to the estimated total landfill capacity. The existing landfill site is expected to reach capacity in approximately 26 years.

In 2019 the Commission has designated \$276,909 (2018 - \$19,813) for landfill closure and post-closure costs.

	2019	2018
Estimated closure costs	\$ 1,468,290	\$ 1,212,019
Estimated post-closure costs	703,452	682,814
<b>Estimated total liability</b>	<b>\$ 2,171,742</b>	<b>\$ 1,894,833</b>

**FOOTHILLS REGIONAL SERVICES COMMISSION**  
**NOTES TO THE FINANCIAL STATEMENTS**  
For the year ended December 31, 2019

**7. Long-term debt**

	2019	2018
Debentures payable	\$ 255,842	\$ 296,178
Current portion	\$ 42,115	\$ 40,336

Principal and interest repayments are due as follows:

	Principal	Interest	Total
2020	\$ 42,115	\$ 10,710	\$ 52,825
2021	43,973	8,852	52,825
2022	45,913	6,913	52,826
2023	47,939	4,887	52,826
2024	50,053	2,772	52,825
Thereafter	25,849	564	26,413
	\$ 255,842	\$ 34,698	\$ 290,540

Debenture debt is repayable to Alberta Capital Finance Authority and matures in 2020. The interest rate is 4.364%, before Provincial subsidy. For qualifying debentures, the Province of Alberta rebates 60% of interest in excess of 8%, 9%, and 11% to a maximum annual rate of 12.5%, depending on the date borrowed. Debenture debt is issued on the credit and security of the Commission at large.

Section 3 of Alberta Regulation 76/2000 requires that debt and debt limits for the Commission be disclosed as follows:

	2019	2018
Total debt limit	\$ 11,492,802	\$ 11,576,510
Total debt	255,842	296,178
	\$ 11,236,960	\$ 11,280,332
Debt servicing limit	\$ 2,011,240	\$ 2,025,889
Debt servicing	52,826	52,826
	\$ 1,958,414	\$ 1,973,063

The debt limit is calculated at 2 times revenue of the Commission (as defined in Alberta Regulation 76/2000) and the debt service limit is calculated at 0.35 times such revenue. Incurring debt beyond these limitations requires approval by the Minister of Municipal Affairs. These thresholds are guidelines used by Alberta Municipal Affairs to identify Commissions which could be at financial risk if further debt is acquired. The calculation taken alone does not represent the financial stability of the Commission. Rather, the financial statements must be interpreted as a whole.

**FOOTHILLS REGIONAL SERVICES COMMISSION**  
**NOTES TO THE FINANCIAL STATEMENTS**  
For the year ended December 31, 2019

**8. Accumulated surplus**

Accumulated surplus consists of internally restricted and unrestricted amounts and equity in tangible capital assets as follows:

	2019	2018
Unrestricted surplus	\$ 4,708,764	\$ 4,129,624
Internally restricted surplus (reserves) (note 9)	15,440,824	13,312,811
Equity in tangible capital assets (note 10)	9,521,010	10,222,324
	\$ 29,670,598	\$ 27,664,759

**9. Reserves**

	2019	2018
Landfill:		
Site closure/replacement and trench liner	\$ 9,950,805	\$ 9,950,805
Equipment replacement	5,058,797	2,958,797
Recycling initiative	20,000	20,000
	15,029,602	12,929,602
Frank Lake:		
Equipment replacement	\$ 411,222	\$ 383,209
	\$ 15,440,824	\$ 13,312,811

**10. Equity in tangible capital assets**

	2019	2018
Tangible capital assets (schedule 1)	\$ 18,113,383	\$ 17,960,319
Accumulated amortization (schedule 1)	(8,336,531)	(7,441,817)
Long-term debt (note 7)	(255,842)	(296,178)
	\$ 9,521,010	\$ 10,222,324

**FOOTHILLS REGIONAL SERVICES COMMISSION**  
**NOTES TO THE FINANCIAL STATEMENTS**  
For the year ended December 31, 2019

**11. Related party transactions**

Foothills County, the Town of High River, the Town of Okotoks, the Town of Black Diamond, the Town of Nanton and the Town of Turner Valley are members of the Commission and, as such, have been identified as related parties.

Service fees are based on the budgeted net operating costs of the Commission and are allocated among the Commission members based on actual service utilization during the year. Service fees charged to Commission members are as follows:

	2019	2018
Town of Okotoks	\$ 392,266	\$ 204,493
Town of High River	353,736	272,705
Town of Nanton	62,535	70,246
Town of Turner Valley	60,534	58,047
Town of Black Diamond	59,122	57,846
Foothills County	49,549	24,242
	<b>\$ 977,742</b>	<b>\$ 687,579</b>

Expenses charged by Commission members are as follows:

	2019	2018
Foothills County	\$ 1,670,783	\$ 1,735,222
Town of High River	19,092	15,909
	<b>\$ 1,689,875</b>	<b>\$ 1,751,131</b>

	2019	2018
<b>Trade and other receivables include amounts receivable from:</b>		
Foothills County	\$ 14,459	\$ 10,857

<b>Accounts payable and accrued liabilities include amounts payable to:</b>		
Foothills County	\$ 149,541	\$ 155,627
Town of High River	1,525	1,527
	<b>\$ 151,066</b>	<b>\$ 157,154</b>

These transactions are in the normal course of operations and have been valued in these financial statements at the exchange amount which is the amount of consideration established and agreed to by the related parties.

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**FOOTHILLS REGIONAL SERVICES COMMISSION**  
**NOTES TO THE FINANCIAL STATEMENTS**  
**For the year ended December 31, 2019**

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**12. Financial instruments**

The Commission's financial instruments consist of trade and other receivables, amounts due from Commission members and accounts payable and accrued liabilities. It is management's opinion that the Commission is not exposed to significant interest or currency risks arising from these financial instruments.

The carrying value of these financial instruments approximates their fair value.

**13. Budget amounts**

The 2019 budget was approved by the Commission and has been reported in the financial statements for information purposes only. The budget amounts have not been audited, reviewed, or otherwise verified.

Budgeted surplus per financial statements	\$ 1,146,611
Less: Capital expenditures	(2,546,000)
Long-term debt repayments	(40,336)
Transfers to reserves	1,302,850
Add: Amortization	140,200
<hr/>	
<u>Equals: budgeted surplus</u>	<u>\$ 3,325</u>

**14. Subsequent events**

On March 11, 2020, the World Health Organization assessed the COVID-19 outbreak as a pandemic. On March 17, 2020, the Province of Alberta declared a public health emergency as a result of the outbreak.

The global coronavirus pandemic has had a significant impact on global financial markets and will have significant accounting, disclosure, and internal control implications for many entities.

Some of the key impacts include, but are not limited to, interruptions of production and supply chains, unavailability of personnel, reductions in revenue, decline in value of financial investments, disruptions or stoppages in non-essential travel, and the closure of facilities and businesses.

The situation is changing rapidly and the future impact on the entity is not readily determinable at this time.



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**FOOTHILLS REGIONAL SERVICES COMMISSION**  
**NOTES TO THE FINANCIAL STATEMENTS**  
**For the year ended December 31, 2019**

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**15. Comparative figures**

Where necessary the comparative figures for the 2018 year have been reclassified to conform with 2019 financial statement presentation. The changes do not affect prior year earnings.

**16. Approval of financial statements**

These financial statements were approved by the Board and Management.

**FOOTHILLS REGIONAL SERVICES COMMISSION**  
**SCHEDULES TO THE FINANCIAL STATEMENTS**  
For the year ended December 31, 2019

**Schedule of tangible capital assets**

**Schedule 1**

	Land and improvements	Buildings	Engineered structures	Machinery and equipment	Transfer sites	2019	2018
<b>Cost:</b>							
Balance, beginning of year	\$ 8,763,798	\$ 1,576,810	\$ 3,280,239	\$ 4,259,210	\$ 80,262	\$ 17,960,319	\$ 15,623,545
Acquisitions	91,728	-	-	134,852	-	226,580	2,526,268
Disposals	-	-	-	(73,516)	-	(73,516)	(189,494)
<b>Balance, end of year</b>	<b>8,855,526</b>	<b>1,576,810</b>	<b>3,280,239</b>	<b>4,320,546</b>	<b>80,262</b>	<b>18,113,383</b>	<b>17,960,319</b>
<b>Accumulated amortization:</b>							
Balance, beginning of year	3,027,543	557,711	1,869,030	1,907,271	80,262	7,441,817	6,613,130
Annual amortization	340,939	58,566	93,721	410,440	-	903,666	899,428
Disposals	-	-	-	(8,952)	-	(8,952)	(70,741)
<b>Balance, end of year</b>	<b>3,368,482</b>	<b>616,277</b>	<b>1,962,751</b>	<b>2,308,759</b>	<b>80,262</b>	<b>8,336,531</b>	<b>7,441,817</b>
<b>Net book value</b>	<b>\$ 5,487,044</b>	<b>\$ 960,533</b>	<b>\$ 1,317,488</b>	<b>\$ 2,011,787</b>	<b>\$ -</b>	<b>\$ 9,776,852</b>	<b>\$ 10,518,502</b>
<b>2018 net book value</b>	<b>\$ 5,736,255</b>	<b>\$ 1,019,099</b>	<b>\$ 1,411,209</b>	<b>\$ 2,351,939</b>	<b>\$ -</b>	<b>\$ 10,518,502</b>	

**FOOTHILLS REGIONAL SERVICES COMMISSION**  
**SCHEDULES TO THE FINANCIAL STATEMENTS**  
For the year ended December 31, 2019

<b>Schedule of changes in accumulated surplus</b>				<b>Schedule 2</b>	
	Unrestricted	Internally restricted	Equity in tangible capital assets	2019	2018
Balance, beginning of year	\$ 4,129,623	\$ 13,312,811	\$ 10,222,324	\$ 27,664,758	\$ 25,322,347
Excess of revenue over expenses	2,005,840	-	-	2,005,840	2,342,412
Unrestricted funds designated for future use	(2,128,013)	2,128,013	-	-	-
Current year funds used for tangible capital assets	(226,580)	-	226,580	-	-
Disposal of tangible capital assets	64,564	-	(64,564)	-	-
Annual amortization expense	903,666	-	(903,666)	-	-
Long-term debt repaid	(40,336)	-	40,336	-	-
Change in accumulated surplus	579,141	2,128,013	(701,314)	2,005,840	2,342,412
<b>Balance, end of year</b>	<b>\$ 4,708,764</b>	<b>\$ 15,440,824</b>	<b>\$ 9,521,010</b>	<b>\$ 29,670,598</b>	<b>\$ 27,664,759</b>

**FOOTHILLS REGIONAL SERVICES COMMISSION**  
**SCHEDULES TO THE FINANCIAL STATEMENTS**  
For the year ended December 31, 2019

Schedule of Landfill	Budget (Unaudited)	2019	Schedule 3 2018
<b>Revenue</b>			
Landfill service fees	\$ 4,289,916	\$ 4,638,028	\$ 5,037,795
Investment income	240,847	678,528	381,037
Other service fees and sales of goods	186,988	252,970	241,473
Gain on disposal of capital assets	-	3,462	26,247
	4,717,751	5,572,988	5,686,552
<b>Expenses</b>			
Salaries, wages and benefits	1,396,000	1,360,984	1,344,230
Contracted and general services	675,300	521,231	517,463
Materials, goods and utilities	585,800	502,262	539,420
Closure and post-closure costs	100,000	276,909	19,813
Bank charges and short-term interest	53,500	34,402	52,237
Interest on long-term debt	12,490	12,413	14,120
Amortization of tangible capital assets	655,000	763,500	759,262
	3,478,090	3,471,701	3,246,545
<b>Excess of revenue over expenses</b>	<b>\$ 1,239,661</b>	<b>\$ 2,101,287</b>	<b>\$ 2,440,007</b>

**FOOTHILLS REGIONAL SERVICES COMMISSION**  
**SCHEDULES TO THE FINANCIAL STATEMENTS**  
For the year ended December 31, 2019

Schedule of Frank Lake	Budget (Unaudited)	2019	Schedule 4 2018
<b>Revenue</b>			
Other service fees and sales of goods	\$ 133,450	\$ 163,990	\$ 94,427
Investment income	4,800	9,423	7,276
	138,250	173,413	101,703
<b>Expenses</b>			
Contracted and general services	57,000	92,684	25,410
Materials, goods and utilities	34,100	36,010	33,722
Amortization of tangible capital assets	140,200	140,166	140,166
	231,300	268,860	199,298
<b>Deficiency of revenue over expenses</b>	<b>\$ (93,050)</b>	<b>\$ (95,447)</b>	<b>\$ (97,595)</b>